



Welcome to YOUR quarterly co-op newsletter

Dear members,

Roughrider Electric Cooperative conducted its biannual member satisfaction phone survey in March 2018. One of the questions asked was, "How do you prefer to receive information about your electric cooperative?"

As you may be aware, Roughrider publishes industry news in its *North Dakota Living* local pages, on its website at www.roughriderelectric.com and on Facebook.

We learned in this year's member satisfaction survey that the greatest percentage of members prefer to receive information by published newsletter.

To extend this line of communication with our members, Roughrider will publish a quarterly newsletter that will provide information on topics that may be of interest. In this first newsletter, we will focus on capital credits and bill credits.

If there are topics you'd like us to feature in the coming months, we appreciate hearing from our members. Email us at info@roughriderelectric.com, or call 800-748-5533 during business hours Monday through Friday.

Thank you for being active and involved co-op members. We appreciate the opportunity to serve you.

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ROUGHRIDER ELECTRIC COOPERATIVE

Your Touchstone Energy® Cooperative 🔨

www.roughriderelectric.com

HAZEN OFFICE

701-748-2293 or 800-748-5533 800 Highway Dr., Hazen, ND 58545 7:30 a.m. - 4:00 p.m. CST Monday-Friday

Payments may be deposited in the deposit box by Roughrider Electric's main office entrance or in the drop boxes located at Krause's Super Valu in Hazen or Bronson's Super Valu in Beulah.

DICKINSON OFFICE

701-483-5111 or 800-748-5533 P.O. Box 1038, 2156 4th Ave. E. Dickinson, ND 58602 7 a.m. - 4 p.m. MST Monday-Friday

Payments may be deposited in the deposit box west of Roughrider Electric's main office entrance or in the drop boxes located at Dickinson City Hall, or the west and south locations of Family Fare supermarkets.

OFFICERS AND DIRECTORS

Roger Kudrna, President; Dickinson	483-8377
Darell Herman, Vice President; Beulah	873-4371
Troy Sailer, Secretary; Golden Valley	948-2427
Bruce Darcy, Treasurer; Golden Valley	983-4222
William Retterath; Center	794-8729
Arnold Kainz; Dickinson	483-8207
Dan Price; Hensler	794-3779
Greg Steckler; Dunn Center	548-8122
Callen Schoch; New England	579-4395

MANAGEMENT

Don Franklund	Co-GM/CI
Travis Kupper	Co-GM/CI



Members get the credit

When members sign up to receive electric service from Roughrider Electric Cooperative, they become a member of an electric utility.

Roughrider is a nonprofit business that exists only to provide goods and services to you, our member-owners; not to make a profit for a shareholder or investor. Cooperatives are operated to provide electric service to their members as reasonably priced as possible.

While investor-owned utilities return a portion of any profits back to their shareholders, electric co-ops operate on an at-cost basis. Instead of returning leftover funds, known as margins, to folks who might not live in the same region or even the same state, Roughrider periodically allocates any margin (profit) to members as capital credits (also called patronage dividends, patronage refunds, patronage capital or equity capital) based upon their purchase of electricity during the year.

The board of directors analyzes the current financial strength of the cooperative, and at its discretion, decides whether to proceed with a general retirement of capital credits for that calendar year.

A cooperative's members are also the people it serves. Capital credits reflect the ownership in, and contribution of capital to, the cooperative.



Normal rotation of capital credits

Capital credits are allocated based on patronage revenue.

Capital credits are paid to the member based on first-in, first-out, calculation. The total allocation determines the retirement. Members who have been with the co-op for years will receive a check.

This year, Roughrider is retiring \$6.6 million in the normal rotation of capital credits.

Checks will be sent by a separate mailing and will arrive mid-to-late December.

A capital credit retirement may have tax implications. Check with your tax professional with any questions you may have.



Early Retirement Options

Your cooperative continues to offer two early retirement options: (1) to individual members age 72 and over; and (2) to estates upon the death of an individual member. We want to remind you that Roughrider does not retire capital credits early, even if a member moves. Those credits are retained and will be retired through the general retirement process. Therefore, if you move, please keep us informed of your current address.

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What are capital credits?

An electric cooperative operates on an at-cost basis by annually "allocating" to each member the operating revenue remaining at the end of the year, based upon the member's amount of electricity purchased. Later, at the discretion of the board and as financial conditions permit, these allocated amounts — capital credits are retired.

Where does the money come from?

Member-owned, not-for-profit electric cooperatives set rates to generate enough money to pay operating costs, make payments on any loans and provide an emergency reserve. At the end of each year, they subtract operating expenses from the operating revenue collected during the year. The balance is called an operating "margin."

How are margins allocated?

Margins are allocated to members as capital credits based on patronage.

Are capital credits retired every year?

The board of directors, at its discretion, decides whether to proceed with a general retirement of capital credits for that calendar year. During some years, the co-op may experience high growth in the number of new accounts, or severe storms may result in the need to spend additional funds to repair lines. These and other events might increase costs and decrease member equity. For this reason, Roughrider's ability to retire capital

Common capital credit questions and answers

credits reflects the cooperative's strength and financial stability.

Do I lose my capital credits in the years the co-op decides not to make a retirement?

No. All capital credits allocated for every year members have been served by Roughrider are maintained until such time they are retired.

Why can't Roughrider write me a bigger check; it's hardly worth cashing?

Capital credit allocations are based on your patronage of the cooperative on an annual basis. If your patronage is small for that period of time, your check will reflect it.

Why doesn't Roughrider reduce rates instead of sending members capital credit checks?

Roughrider needs to plan for the future and remain fiscally sound. During some years, the co-op may experience high growth in the number of new accounts, or severe storms may result in the need to spend additional funds to repair lines. These and other events might increase costs and decrease member equity. A rate decrease would be a reaction to a short-term issue. When we discuss capital credits in our publications and with you, our memberowners, you often hear/see the terms margin, allocation and retirement. What do they mean?

Margins: Cooperative profits after meeting all financial obligations.

Allocation: This information is provided each year as an offcial record of your capital credits.

By allocation, we mean that we assign your share of the margins to a holding account in your name. Capital credits are used by your cooperative for operating funds, and at some later date, paid back to members as the financial condition of the cooperative permits. These amounts are not payable at this time and do not represent cash, but rather your equity in our cooperative.

Retirement: Once capital credits are allocated, they are retained by the cooperative. They are retained because capital credits are the most significant source of equity for the cooperative. Equity is used to help meet the expenses of Roughrider, such as paying for new equipment to serve members and repaying debt. Capital credits may help keep rates at an affordable level by reducing the amount of funds that must be borrowed to grow and maintain your cooperative's existing electric system. The Board of Directors reviews the cooperative's financial health each year and may declare a retirement (your cash back), whereby a portion of your capital credits are returned to you. When capital credits are returned to the members, you are seeing the return on your investment. This is one of the benefits of being served by a cooperative.



P.O. Box 1038 Dickinson 58602-1038



Did You Know?

Electric cooperatives have retired \$12.8 billion to members since 1988— \$974 million in 2014 alone. Because electric co-ops operate at cost, any excess revenues, called margins, are allocated and retired to members in the form of capital credits.





Source: National Rural Utilities Cooperative Finance Corporation



Unclaimed capital credits

The September local pages of *North Dakota Living* contain the names of current or former Roughrider members who have unclaimed capital credit checks that were mailed in December. These checks have either been received but not cashed, or returned to Roughrider by the postal service because they could not locate the members at the address on file. A further search by Roughrider personnel has not turned up their whereabouts. We have heard from many of you, and with that updated information, Roughrider has been able to update our files and deliver a number of checks. Thank you. However, if you have not had a chance to look through the list of names, we encourage you to do so.

If you know the whereabouts of people on this list, please have them contact our office at 800-748-5533.

Please keep in mind that not all of the capital credit amounts are large, but we would like to get these checks to the proper parties.

Persons who wish to claim checks from the list published in the September local pages of *North Dakota Living* will need to provide proper personal identification.