

# ROUGH RIDER NEWS

ELECTRIC COOPERATIVE

JUNE 2021



## Explore it ... Adore it ... and Save!

In partnership with the Theodore Roosevelt Medora Foundation, Roughrider Electric Cooperative is once again making excursions to Medora more affordable for families. This summer, our members are eligible for a 15-percent discount off the following reservations:

- Tickets to the Medora Musical
- Pitchfork Steak Fondue
- Bully Pulpit Golf Course
- Lodging at the Badlands Motel, Elkhorn Quarters and Rough Riders Hotel

Members will receive a 20-percent discount at the Cowboy Hall of Fame.

To make your reservations and claim your savings, call 1-800-MEDORA-1 and provide the discount code **Touch2021**. When visiting the Cowboy Hall of Fame, provide the discount code **Touch2021** at the door. ■

## What's inside:

- **How a tree becomes a utility pole**
- **Power-supplier reports**
- **Unclaimed capital credits – is your name on the list?**
- **Independence Day holiday closing and more**

## Ever wonder how a tree becomes a utility pole?

In the United States, most electric distribution poles are made from southern yellow pine, a species grown throughout the Southeastern region of the country.

Virtually all of these distribution poles are cut from carefully managed stands of timber, usually from 35 to 40 years of age. Only about 15 to 20 percent of pole size trees are actually of high-enough quality physically for possible use as utility poles.

Once harvested, the selected trees are delivered to a processing facility for debarking and machining. After being cut to the desired length, they are measured to determine the proper size class. The pole's class determines its load capacity.

Next, poles are dried and sterilized to kill any decay spores that may be present in the wood. This process normally takes one to three days.

After the poles are dried, they are spread out on skids for framing and inspection. Framing consists of cleaning any bark left over on the poles from peeling, putting required gains on the poles, boring all necessary holes,

and applying burn brands or inset metal tags to the face of the pole. These tags identify the producer, date of treatment, preservative, required preservative retention, length and class of the pole. Once the framing process is completed, poles are inspected by the producer and then by any outside inspection requested by the consumer.

After framing and inspection, the poles are placed on wheeled trams and loaded into long metal treating cylinders that are sealed prior to the poles being subjected to a pressure/vacuum treating cycle. After treatment, sample borings are taken from the treated poles and analyzed to determine if the desired preservative penetration and retention requirements have been met.

If a pole meets all physical and treatment requirements, it's ready for shipment to Roughrider Electric Cooperative, where it's installed to support power lines in our area communities and deliver the safe, reliable power you depend on.

Check out our Facebook page to watch a video on the process! ■

### Report from

## THE BOARD OF DIRECTORS

### APRIL 30, 2021

**Call to Order:** A regular meeting of the Board of Directors of Roughrider Electric Cooperative, Inc. (Roughrider) was called to order at 10:05 CT at the Hazen headquarters of the cooperative at 800 Highway Dr., Hazen, North Dakota.

**Agenda additions:** The Board reviewed and added to and approved the meeting agenda.

**Agenda:** The Board approved the agenda as amended.

**Minutes of the previous meeting:** The Board reviewed and approved the minutes of the March 26, 2021, meeting.

**Consent Agenda:** The Board reviewed, discussed and approved the Consent Agenda, including proposed membership applications, service connects and assignments, proposed cancellations of membership, and requests for retirement of capital credit accounts.

**Audit report:** Mr. Lance Rambousek and Mr. Alex Craigmile attended the portion of the Board meeting related to the 2020 audit. He reviewed the Independent Auditor's Report with the Board. Mr. Rambousek provided a high-level overview of the auditor's report, noting that Roughrider received an unqualified opinion. The 2020 Audit Report was accepted as presented.

**Co-General Managers' report:** Don Franklund and Travis Kupper presented the Managers' report.

The National Rural Electric Cooperative Association Legislative Rally was held virtually and was productive. Mr. Kupper reported on the group's interactions with the senators and representatives with whom they met. Statewide coordinated meetings with North Dakota's representatives.

**2021 Annual Meeting:** Mr. Hibl provided an update on the annual meeting plans. Materials have been sent to the printers, and the annual meeting packets were mailed earlier this week. The meeting will be a drive-in format at the Dickinson State University rodeo grounds parking lot.

**Chief Financial Officer report:** Mr. Craigmile provided the Board with a summary of his written report.

**Operations and Construction report:** Mr. Bentz referred the Board to his written report. He reported that suppliers are having difficulty fulfilling equipment needs, but Roughrider has a good inventory on-hand.

**Upcoming meetings:** The next Board meeting was set for 10 a.m. CT on May 28, 2021, at Roughrider's office in Hazen, North Dakota.

**Adjournment:** There being no other business, upon motion made, seconded and unanimously carried, the meeting adjourned. ■

## A message from your power supplier: **Upper Missouri Power Cooperative**

BY CLAIRE VIGESAA, GENERAL MANAGER

*(Editor's note: Upper Missouri Power Cooperative supplies 100 percent of the power distributed to Roughrider Electric Cooperative members. That power is generated by Basin Electric Power Cooperative and Western Area Power Administration. We asked Claire Vigesaa to update our members on what is happening at Upper Missouri.)*



**Claire Vigesaa**

Upper Missouri Power Cooperative (UMPC) was organized in 1957 to serve the transmission needs of rural electric cooperatives in eastern Montana and western North Dakota. Today, Upper Missouri provides service to 11 distribution cooperatives: six in eastern Montana, and five in western North Dakota including Roughrider Electric Cooperative. The 11 member-systems serve 77,714 meters to farms, ranches, homes and businesses in 37 counties, representing 54,762 square miles. Our service area spans east to west from Hysham, Mont., to the Missouri River near Washburn, and from the Canadian border to the South Dakota/Montana borders, serving an area equal in size to the state of Iowa or the state of New York.

Upper Missouri is a cooperative, governed by a board of 11, represented by one trustee from each member-system. Bill Retterath, Center, is Roughrider Electric's board voice on the Upper Missouri board. We value Bill's interest and participation in our business.

On behalf of Roughrider Electric, Upper Missouri purchases power from Basin Electric Power Cooperative and Western Area Power Administration (WAPA). As member-owners of Roughrider Electric, you'd be well aware of Basin Electric and its long-term investment in generation facilities near Beulah. Upper Missouri sources 96 percent of its power supply from Basin Electric. The remaining 4 percent is sourced from WAPA, electric energy generated from hydro facilities on the Missouri River system like Garrison Dam.

Upper Missouri owns two facilities in Roughriders' region: the Halliday and Charlie Creek Substations.

Montana Dakota Utilities maintains the Halliday facility, and Roughrider technicians maintain and service the Charlie Creek facility.

Although Upper Missouri has very few assets and only four employees, its region has very intense energy use. Upper Missouri billed more than 10,000 gigawatts of electricity in 2020. Upper Missouri has a commitment to what we call a Cost of Service model; the cost causer is the cost payer. That model has served the membership well, managing risk for each member-system regardless of size.

In addition to data collection, metering and power-supply aggregation work, Upper Missouri is subject to North American Electric Reliability Corporation compliance and Federal Energy Regulatory Commission rate oversight. Upper Missouri also supports its 11 member-systems through representation on several state, regional and national associations.

There has been a lot of change in the energy world the last five years. We've seen big swings in oil prices, huge increases in natural gas production, significant wind development, and pressure on our lignite-coal resources. In the big picture, our region is positioned well with large baseload coal, abundant and low-cost natural gas and wind resources. The "all-of-the-above" generation mix minimizes risk to the membership; for we know that in this climate, power supply availability isn't an option ... it is vital for life support.

While change is inevitable, we remain focused on providing reliable and affordable electric service. Our board of trustees has your best interest in mind as they meander a myriad of issues: members first! We take our commitment to accountability very seriously, knowing that Roughrider Electric Cooperative and you, its member-owners, pay the bill!

Though we are only a cog in a wheel, we must maintain an awareness that the cogs before and after us impact the wheel as well, that wheel being you, the member-owner. Our servant leadership cannot be selective, and we should not hold any cog in the wheel in higher regard than the member-owner. There will continue to be challenges and issues facing our industry, and we, as servant leaders, need to be nimble and able to quickly adapt to change for the sake of you, our member-owners. Thank you for your patronage. We look forward to a good year! ■

## A message from your power supplier: **Basin Electric Power Cooperative**

BY CHIEF EXECUTIVE OFFICER AND GENERAL MANAGER PAUL SUKUT AND BOARD PRESIDENT WAYNE PELTIER

*(Editor's note: Basin Electric Power Cooperative generates the majority of the power purchased by Upper Missouri Power Cooperative and transmitted to Roughrider Electric Cooperative members. We asked Paul Sukut and Wayne Peltier to update our members on what is happening at Basin Electric.)*

### Keeping lines of communication open



**Wayne Peltier**

Democratic member control is what sets us apart from investor-owned utilities.

Critical decisions need to be made over the next couple years that will impact Basin Electric for the next 15 to 20 years, and discussion and debate are essential to making the best decisions we can. I believe the way we govern ourselves through democratic member control is important to these discussions.

Our board of directors met virtually for most of 2020 due to the COVID-19 global pandemic. While it is very important for people to be in the same room as they are making big decisions, this was a necessary precaution that we had to take to keep ourselves and our employees safe.

We chose to add meetings to our calendars in September, when we met in-person in South Dakota. Along with our regular monthly meeting, we held a strategic planning session for Basin Electric board and staff, a roundtable discussion with the District Class A managers, followed by staff holding a member managers meeting for all Class A and Class C managers.

We heard important feedback during those meetings. I know the managers who were involved were listening deeply.

Discussion and communication are important — whether we are meeting in person or on our computer screens. We will lead our cooperative into the future well, as long as we all keep lines of communication open.

### Building into growth



**Paul Sukut**

This cooperative couldn't have gotten through the COVID-19 pandemic without our employees.

Our essential employees have kept operations going on a daily basis through difficult conditions. Quarantines, social distancing, mask mandates, and working extra shifts are a new normal, and our power has been reliable the entire time. Our administrative employees have been successful working from home as well,

and I, along with the board, cannot say enough how much we appreciate everyone's perseverance and patience.

Commodity prices took a dramatic hit early in the pandemic, and the entire economy was affected. Our members in oil-producing regions are certainly seeing a slowdown, but as a whole our cooperative is still growing.

As we build into this growth, we try to take more of a look at resources that are low-carbon or no-carbon. We are responsible for delivering reliable, affordable energy to 3 million members across nine states. Many of our coal-based power plants have a lot of economic value on the books. We're trying to see what is the most efficient and effective way that we can write them off the books and be less reliant upon them. We are not planning shutdowns, because we need this generation for the next 15 to 20 years at least; this transition needs to be done in a responsible, carefully considered manner.

As we started doing some of our strategic planning over the course of the last year, one of the things the board asked us was to talk to our members. We conducted a study that resulted in more than a thousand pages of data. We learned that reliability and rates are number one and two concerns of our members, and the future of our largest subsidiary, Dakota Gas, is the third.

This knowledge helps us develop our strategy and communication going forward. The support of our board in this venture, and members who were willing to work with us to gather this information and communicate their perspectives and concerns, all that goes a long ways toward our strong alliance. We are in good financial shape with stable rates. I know we have a bright future, and I am excited to see what the future brings. ■

# A message from your power supplier: Western Area Power Administration (WAPA)

BY ACTING SENIOR VICE PRESIDENT AND UPPER GREAT PLAINS REGIONAL MANAGER DAVE NEUMAYER



**Dave Neumayer**

## Achieving balance in a changing world

Uncertainty and upheaval have been constants over the past year, both in our society and industry. Succeeding as an organization in this environment requires strength, agility and perseverance.

That is why we selected “balance” as our theme for this year.

As we adapt and evolve in this energy frontier, one that now includes COVID-19, it will be critical for us to balance strength, resilience, unity and leadership, while also being mindful of our enduring mission, reliability, regional differences and collaborative culture with our customers.

WAPA’s organizational agility has allowed us to continue accomplishing our mission, even during the most challenging times.

Now more than a year into our COVID-19 response, WAPA has helped lead the industry by evolving our operations to maintain the safety and health of our employees, regardless of whether they work in the office or on the front line.

Beginning in March 2020, we quickly maximized telework while sustaining productivity. We authorized home-to-work for craft employee vehicles, reducing the need for craft employees to congregate in offices and other facilities.

WAPA reconfigured operations centers to permit adequate social distancing for our on-site dispatchers; developed and tested sequestration plans to prepare dispatchers to live and work in isolated groups for two-week stretches; and established a Responsible Workplace Re-entry Plan that defines a safe, measured return to the office based on the best science available.

In parallel, we continued to focus on our core business priorities:

- Returning \$272.3 million to the Department of the Treasury, totaling nearly \$2.6 billion in the past eight years.
- Executing 98 percent of operations and maintenance work and 96 percent of capital projects.
- Keeping costs at just 1.3 cents per kilowatt-hour generated.
- Introducing a workload planning initiative, the



WAPA’s Upper Great Plains region and the Corps worked together to maximize hydropower output and closely monitor the system. In coordination with WAPA operations and power marketing staff, the Corps boosted hydro production at morning and evening peak hours with up to 740 MW per hour in additional generation.

culmination of several process improvement efforts.

- Saving and avoiding more than \$113 million in costs through continuous process improvement.

In March, we bade farewell to our longtime Administrator and CEO Mark A. Gabriel, and welcomed Senior Vice President Tracey LeBeau to serve as interim administrator.

Selected by the U.S. Department of Energy, LeBeau brings more than 20 years of executive experience in management, clean energy and infrastructure development, public-private partnerships, utility business operations, and federal program and policy leadership.

LeBeau has served in numerous senior leadership roles at WAPA since 2014, including as senior vice president of the Transmission Infrastructure Program, chief administrative officer and Desert Southwest regional manager. Before joining WAPA, LeBeau was a political appointee at the Department of Energy, standing up the Office of Indian Energy Policy and Programs and serving as its first director.

LeBeau will continue to lead WAPA’s focus on our primary mission and advancement on important business priorities, including cost containment.

We also bade farewell to Jody Sundsted, senior vice president and Upper Great Plains regional manager, who retired in September. The process to fill this position is currently underway and should soon be complete.

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# UNCLAIMED CAPITAL CREDITS

The following list contains the names of current or former Roughrider Electric Cooperative members who have unclaimed capital credit checks that were mailed in December 2020. These checks have either been received but not cashed, or returned to Roughrider by the postal service because they could not locate the members at the address on file. A further search by Roughrider personnel has not turned up their whereabouts.

If you know of the whereabouts of members on this list, please have them contact Roughrider at 800-748-5533. Please keep in mind that not all of the capital credit amounts are large but we would like to get these checks to the proper parties.

Persons who wish to claim checks from the following list should be prepared to provide proper personal identification.

## What are capital credits?

Roughrider Electric Cooperative is a nonprofit business. We exist only to provide goods and services to you, our members; not to make a profit for a shareholder or investor. Cooperatives are operated to provide at-cost electric service to their members.

When all the expenses are paid, the cooperative's margins are credited to you in the form of capital credits. As the financial condition of your cooperative allows, you are paid these capital credits. In the meantime, your capital credits are your equity in the cooperative.

Refunds are allocated based on the amount of business a member does with the cooperative – the more electricity used, the larger the capital credit check.

If you have questions about your capital credits or would like a more detailed explanation, contact Roughrider at 800-748-5533.

## Installment Two: Names K-Y

K & S ENTERPRISES INC. DBA STEIER OILFIELD SERVICES	KEVIN DIETZ KEVIN MERRILL KEVIN P. FLAHERTY KEVIN THOMPSON KEVIN WILSON	LENNY HOULE LEO FISCHER LEON ZUTHER LEROY BAUERS LES PAYNE	MARIA D. NICHOLS MARIA NICHOLS MARIA PUPPE MARIE L. DORVAL MARJORIE LEHMAN	MELISSA GOVEN MELISSA HUSCHKA MELISSA QUIGLEY-ROTH MELISSA REISS MELLON FINANCIAL	MITCH GROSS MITCH NELSON MITCHELL STRUXNESS MK HOMEBUILDERS MOBIL E&P SERVICES
KAREN E. PETRI KAREN HOLT KARI BURROUGHS KARI WALOCK KARLA GROOTERS KARLA GRUMAN KARRIE HOFFMEISTER KATHLEEN BRACKEL KATHLEEN HUTSON KATHLEEN WAGNER KATHY ANDERSON KATHY BELTON KATHY GEMMELL KATIE M. SPlichal KEAL MARSON KEITH A. JOHNSON KEITH BILLMAN KEITH C. DEYOUNG KEITH M. SUTHERLAND KEITH MOLZER KELLEY RUSK KELLY C. KROGH KELLY INVESTMENTS KELLY SANCHEZ KEN FISHER KEN REBSOM KEN SEBASTIAN KENNETH ANDERSON KENNETH NELSON KENNETH SHAW KENNETH W. BLOXOM KENNETH ZENT KENT C. CANDRIAN KENT J. SLINDE KENT M. FORD KENT REISENAUER KENT WILSON KERN BRADLEY KERR-MCGEE OIL & GAS ON-SHORE LP KEVIN BAKKEN	KIM BERTRAND KIM SJOTHUN KODI KOENIG KRISTEN BUCHHOLZ KRISTI BROER KRISTI L. FOSS KRISTIN HLEBECHUK KRISTINE ANDERSON KRISTY GABEL KURT D. WILLIAMS KURT RADKE KYLE WARNKE L P VAN TONDER LANETTE SARGENT LANNY SCHIELE LARRY BAKKE LARRY CORNELIUS LARRY D. BERLAND LARRY D. FRANKLIN LARRY DRESSER LARRY J. O'BRIEN LARRY KETTERLING LARRY MILLER LARRY O'BRIEN LARRY OLSON LARRY PASCUAL LARRY VONDALL LATORIA WILLIAMS LAURA HAMMOND LAVERNE FRANK LEE DIRE LEE H. HARRISON LEE JEFFERIS LEE REISER LEIGH ROCHELEAU LEILA KOWALESKI LENARD LUITHE LENE RAFFERTY LENNIE DAVIS	LI M. VASQUEZ LIBERATUS GUSTIN LINDA MEYER LINDA RONEY LINDA S. BLOOD LISA ABRAHAMSON LISA CANTLON LISA DUTCHUK LISA LADWIG LISA M. FRIGAARD LLOYD DEURR LOIS KRUEGER LOIS LITTLE OWL LOLITA VAAGEN LONDELL WALKER LORA MCPHERSON LOREN FREDERICKS LORETTA POWELL LORI A. ELL LORIE WOLF LORNE D. CLARK LOUIS B. BONNER LUDENS CONSTRUCTION INC. LUKE SIMONS LYLE MYRHEIM LYLE R. FOGEL LYNN BRUCE LYNN MORROW LYNNETTE NELSON MABEL AIPPERSPACH ESTATE MABEL DONNELL MAHESH MULUMUDI MANHATTAN OIL INC. MANUEL V. EASTMAN MARC FLOBERG MARCOS AUSTIN MARI K. JOHNSON	MARK A. WALSH MARK HAGER MARK JAKAITIS MARK LEE MARK MADDOCK MARK R. REDDING MARK T. LAWRENCE MARK WILSON MARLENE HERRROTT MARLIN SATHER MARLY V. DESCHAUER MARTHA KRUGER MARTIN HENKE MARTINA DUKART MARTWIN HERRMANN MARY ALBRECHT MARY E. SHEA MARY FAHLSING MARY KEATOR MARY L. OUKROP MARY L. RYDEN MARY LAWRENCE MARY MOON MARY NELSON MARY R. ZIMAN MARY S. KRAFT MARY S. MULLER MARY SAMPLE MARY TURPIN MARY WEFLEN MATT ARNTSON MATT EINERT MATTHEW S JONES MAYNARD JILEK MCGILL CONTRACTING MEDUNA RED ANGUS TRUST MEL OLSON MELISSA A. AKIN	MELVIN R. KREHLIK MERILYN LIEBELT MERLE O'SHEA MICHAEL A. LEWIS MICHAEL A. VACEK MICHAEL BAISCH MICHAEL BROCKUS MICHAEL CHASE MICHAEL J. ISAAK MICHAEL J. JUNDT MICHAEL J. KIMBRO MICHAEL J. SCHNEIDER MICHAEL L. WIELAND MICHAEL LIFFRIG MICHAEL R. SHIREK MICHAEL ROCKNE MICHAEL STURGEON MICHAEL T. STROH MICHELE M. BARTH MICHELE MAHIN MICHELLE ROSE MIDWEST FEDERAL MIDWEST FEDERAL SAVINGS BANK MIDWEST INVESTMENTS MIGUEL TRUJILLO MIKE BENNETT MIKE BIRRENKOTT MIKE BULL MIKE DEVINE MIKE GETZ MIKE HAMMEKEN MIKE HENDERSON MIKE MILLER MIKE SCHAUER MIKE SOMMER MINDY J. PIATZ MISSION OF GUARDIAN ANGELS	MONICA J. MAMER MONICA WATSON MONTE EDWARDS MYRIA WALKER MYRON RATHJEN NALCO CHAMPION NALCO COMPANY LLC NANCE M UNDERDAHL NANCY BESSINGPOS NANCY H. MASSIE NANCY HILDRE NANCY HOEPFNER NATALIE MAYCHRZAK NATHAN P. HARLING NATIONAL MINERALS CORP. NATIONAL WEATHER SERVICE ND ATMOSPHERIC RESOURCE BOARD NDU DEVELOPMENT NEAL HOFF NEIL GALLAGHER NEIL PAVLICEK NICHOLAS A. KELSCH NICI MEYER NICOL KITZAN NICOLE BEAUDETTE NICOLE BICHLER NICOLE BOHN NICOLE WOLL NIKKI WOLLA NOAH MEDLAR NOBLE DEVELOPMENTS OK TIRE, INC. ORVILLE OSTER OTTO GIENGER OTTO REUTHER OUTPOST 1806 STEAKHOUSE

PACIFIC OIL & GAS INC.  
 PAM FLINK  
 PAM JOHNSON  
 PAM LENOIR  
 PAT LESMEISTER  
 PATRICIA J. STEIN  
 PATRICIA LARSON  
 PATRICIA M. GANTT  
 PATRICK FROHLICH  
 PATRICK JOHNSON  
 PAUL CHRUSZCH  
 PAUL KRUG  
 PAUL MESSINA  
 PAUL OOKA  
 PAUL R. DAILEY  
 PAUL SCHAEFER  
 PENROD DRILLING CO.  
 RIG 103  
 PERRY STAGL  
 PETER J. HAAS  
 PHIL N. RANDALL  
 PHIL PFENNIG  
 PHILLIP BENNETT  
 PIZZA GALORE  
 PRAIRIE AIR  
 DISTRIBUTING  
 R & B PROPERTIES  
 R D COATES  
 R L FLADELAND  
 RAINALD ROMANYSHYN  
 RALPH MCDAVITT  
 RANDALL BEDELL  
 RANDI MCCAFFREE  
 RANDY DECKER  
 RANDY J. MARTIN  
 RAY WOOD  
 RAYMOND E. GANTEN  
 RAYMOND F. SITTER  
 RAYMOND H. JOHNSON  
 RAYMOND PETERSON  
 RAYMOND VOLESKY  
 RCA CORPORATION  
 REBECCA FAULHABER  
 REBECCA J. LAHREN  
 REBECCA MCGOWAN  
 REBECCA MODINE  
 RED ROCK LOUNGE  
 REED DUKART  
 RENEE THORGRAMSON  
 REUBEN WALTH  
 RHONDA FAHLSING  
 RHONDA SCHMITT  
 RICHARD BIGNALL  
 RICHARD D. DALZELL  
 RICHARD D'AMATO  
 RICHARD F. MAROHL  
 RICHARD JACOBSON  
 RICHARD JONES  
 RICHARD KEETON  
 RICHARD L. CROSS  
 RICHARD LORENZ  
 RICHARD MATTHEWS  
 RICHARD OVERBY

RICHARD P. HARTFIEL  
 RICHARD RADKE  
 RICHARD REGETH  
 RICHARD WELK  
 RICHELLE MCGREGOR  
 RICK J. MYERS  
 RICK SMITH  
 RICK SNYDER  
 RICKY WILLIAMS  
 RISA GRAN  
 RITA F. REBSOM  
 RIVERFRONT  
 STEAKHOUSE &  
 SALOON  
 ROBERT A. GRANT  
 ROBERT DWYER  
 ROBERT G. HANSON  
 ROBERT L. PRIMEAUX  
 ROBERT L. SICKLER  
 ROBERT M. THOMAS  
 ROBERT ONDRASEK  
 ROBERT RADDLE  
 ROBERT S. RENFRO  
 ROBERT SEABERRY  
 ROBERT WALTEE  
 ROBERT WIEGAND  
 ROBERT WILSON  
 ROBERTA L. HETH  
 ROBIN A. HAGEN  
 ROBIN D. CAROW  
 ROC PROPERTIES  
 ROCK SOLID QUARTER  
 HORSES  
 ROCKY ARMBRUST  
 ROCKY PRAY  
 RODNEY F. MILLER  
 RODNEY LONG  
 RODNEY MCKAY  
 ROGER C. PETERSON  
 ROGER LEISS  
 ROGER MILLER  
 ROGER MYERS  
 ROGER SCHWAB  
 ROLAND C. REIMERS  
 ROLAND CASTILLO  
 RON BELL  
 RON DOMSTEEN  
 RON MILLER  
 RONALD G. FELSKE  
 RONALD K. HUCH  
 RONALD M. OLSEN  
 RORY MITCHELL  
 ROSS REITER  
 ROXANNE MCINTYRE  
 ROY MORSETTE  
 ROYAL V. WARNER  
 RUBY A. WATKINS  
 RUDY GEORGE ESTATE  
 RUSSEL D. FROEHLICH  
 RUSSELL L. STOCKIE  
 RUSSELL W. RUNGE  
 RUSTY CORNELIUSEN  
 RYAN J. SCHNEIDER

RYAN MCKAY  
 S & S HOLDINGS  
 S K F INC.  
 S&S INSTALLERS  
 SAFETY CONTROL INC.  
 SALLY M. FLADLAND  
 SANDRA BENTZ  
 SANDRA K. PHELPS  
 SANDRA ZENT  
 SANDY BALTZELL  
 SANDY BANKS  
 SARA LAWREY  
 SARA OLSON  
 SARAH CURRENCE  
 SARAH HASBARGEN  
 SARAH L. PETERSON  
 SARAH OCLAIR  
 SARAH SCHOEDER  
 SCOTT A. FRITZ  
 SCOTT CHASE  
 SCOTT GOECKE  
 SCOTT HEMMELMAN  
 SERGIO RIVERO  
 SHANA HOLLOWELL  
 SHANE C. WOLFF  
 SHANE ERHARDT  
 SHANNON K. BERRETH  
 SHANNON STAAL  
 SHANNON STAFFORD  
 SHARI STEIN  
 SHARI TAVIS SORLIE  
 SHARON JACOBS  
 SHARON SCHMITT  
 SHAWN MCCARTEN  
 SHAWN ROBINSON  
 SHEARSON LEHMAN  
 HUTTON MORTGAGE  
 SHEILA GARTNER  
 SHEILA SCHICK  
 SHELLY L. PACHL  
 SHELLY  
 QUACKENBUSH  
 SHERI SCHULER  
 SHERMAN BIFFERT  
 SHERRY L. JOHNSON  
 SHIELA MARKEL  
 SIDNEY SAILER  
 SLAMA T. THORSON  
 SONJA FRANCHUK  
 SONJA REITMEIER  
 SPORTSMAN SALOON  
 ST. ALEXIUS MISSOURI  
 SLOPE CLINIC  
 STACEY BUCKMAN  
 STACY FRANK  
 STACY HOGGARTH  
 STANLEY JAEGER  
 STARLA INMAN  
 STEAM BROTHERS  
 STEPHANIE BAUMANN  
 STEPHANIE D. FOLK  
 STEPHANIE D.  
 GRANTIER

STEPHEN J. POTTER  
 STEVE OSTER  
 STEVE POPPINGA  
 STEVEN GROVEN  
 STEVEN LINDVIG  
 STEVEN R. STIEFFEL  
 SUMMIT RESOURCES  
 INC.  
 SUPERIOR MORTGAGE  
 SUSAN NEWMAN  
 SUSY HAUCK  
 SUZEANNA SCHULZ  
 SYLVIA B. BACH  
 T. J. SCHNAIBLE  
 TAD TORGERSON  
 TAMI M. RUNNING  
 TAMMY J. KADRMAS  
 TAMMY J. MOE  
 TAMMY STICKA  
 TANA MAHER  
 TANNER RIX  
 TARA L. COUCH  
 TARA LABER  
 TERESA BENDICKSON  
 TERESA T. HINTZ  
 TERI L. STECKLER  
 TERILEE SADLER  
 TERRANCE G. BROSEAU  
 TERRANCE L. CLEMENT  
 TERRI BERRY  
 TERRY CLEMENT  
 TERRY L. NELSON  
 TERRY MARKEL &  
 SCOTT CAYA  
 TERRY TUCKER  
 TERRY WINSLOW  
 TESSA ECKELBERG  
 THE EQUITABLE LIFE  
 ASSURANCE  
 THEODORE PFENNING  
 THERESA WEYER-URAN  
 THOMAS C. FERGUSON  
 THOMAS O. YELLOW  
 BIRD  
 THOMAS PEARCE  
 THOMAS STAIN  
 TIFFANIE FROGOZA  
 TIM BENNETT  
 TIM DUTOIT  
 TIM HLEBECHUK  
 TIM RAGAINS  
 TIMOTHY J. KAFFAR  
 TIMOTHY J. WEBSTER  
 TIMOTHY L. WALKER  
 TIMOTHY M. KNOLL  
 TIMOTHY MARTWICK  
 TIMOTHY PERRY  
 TINA SANTROCK  
 TODD BELDEN  
 TODD G. MEIER  
 TODD MARKHAM  
 TOM DOPPLER  
 TOM H. MOSIER

TOM HAUGEN  
 OPERATING CO  
 TOM MEYER  
 TOM MOE  
 TOM RADER  
 TOM STEGER  
 TOM STICKA  
 TOM T. SMITH  
 TOM WETZEL  
 TONI ROBINSON  
 TRACEY BOWERS  
 TRACEY SCHUTT  
 TRACY MCLAUGHLIN  
 TRAVIS C. THARP  
 TRAVIS RESSLER DBA  
 RESSLER TRUCKING  
 TRAVIS SABROSKY  
 TRENT SCHNEIDER  
 TRINTON A. GAMAS  
 TRISH PRITCHARD  
 TROY FOX  
 TROY HOLLINGER  
 TWIN BUTTES  
 BULLRIDING  
 TWIN BUTTES  
 CELEBRATION  
 URMIE HERFST  
 VALERIA & MICHAEL  
 LOCKET ESTATE  
 VALERIE CLONCE  
 VALERIE HEART  
 VANG LUTHERAN  
 CHURCH  
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 W. D. ITRICH  
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 WADE BLANKENBAKER  
 WALLACE SHAFER  
 WALTER E. HAWORTH  
 WALTER W. NORTHPRO  
 WARREN HUESMANN  
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 WILLIAM DUNCAN  
 WILLIAM E. BUTLER  
 WILLIAM H. LIGGETT  
 WILLIAM REITMEIER  
 WM B. VAN OOSTING  
 YVONNE BURCELL



**Roughrider will  
 be closed Monday,  
 July 5, to honor  
 Independence Day**

Roughrider Electric wishes our members a safe and Happy Fourth of July, as we celebrate our history and heritage! Line crews will be available in case of a system emergency or power outage by calling 800-748-5533.



**Happy  
 Father's Day!  
 Sunday,  
 June 20**

*continued from page C5*

## Mission and vision

In January, WAPA unveiled our refreshed mission and vision statements, providing a renewed sense of purpose and setting a clear direction for 2021 and beyond. In collaboration with customers, stakeholders and employees, the renewed mission and vision statements highlight the value WAPA places on relationships with customers and communities.

- **Mission:** Safely provide reliable, cost-based hydropower and transmission to our customers and the communities we serve.
- **Vision:** Empowering communities, securing a resilient energy future.

Safety is at the core of WAPA's refreshed mission statement. Only by consistent commitment to safety can WAPA and our customers succeed in fulfilling our respective missions.

Our new vision to empower communities with reliable, zero-emissions energy means driving economic development, providing a sense of security and protecting the environment.

## Winter storm Uri

When frigid temperatures hit the country in February, electric grids from Montana to Texas faltered. The Southwest Power Pool rolled blackouts throughout its 14-state power grid to avoid a disastrous outage.

While 21 WAPA customers experienced approximately one-hour outages over the course of two days, WAPA and the Army Corps of Engineers stepped up hydropower production and helped stabilize the grid.

WAPA also tapped our financial reserve strategy and purchased power on the spot market to meet contractual obligations. These critical measures and other takeaways — such as notifying customers immediately and gathering data on customer loads

— will inform WAPA's response to future grid challenges.

## Reliable and resilient

As we strive to attain our vision for WAPA's future, the demands of reliability and resilience will shape our path ahead. Reliability is the confidence the lights will turn on when we need them.

We operate a reliable system, weathering disruptions such as storms, wildlife interactions, vehicle accidents, routine maintenance and emergency situations. We do this with support from our customers and by concentrating on our reliability-centered maintenance and asset management programs. Our 10-year capital plans anticipate investing \$1.3 billion in our system over the next decade to ensure reliability.

Resilience is the ability to prevent, withstand and recover from disruptive threats and events — an important distinction from reliability as we balance our available personnel and funds.

This has been a difficult period not just with the pandemic, but with a record-breaking wildfire season across much of our territory that affected some of our infrastructure, particularly in Arizona and Colorado. Thanks to integrated vegetation management, we avoided what could have been a devastating year.

In an ideal world, we would invest more in resilience by hardening facilities, increasing redundant services, enhancing black-start capabilities, replacing wood with steel, increasing the movement of energy between the eastern and western grids and integrating artificial intelligence, machine learning and advanced technology solutions into grid operations.

With the support of our customers and communities, we can achieve balance in a changing world and make our way toward a successful and prosperous future. ■

[www.roughriderelectric.com](http://www.roughriderelectric.com)

### HAZEN OFFICE

701-748-2293 or 800-748-5533  
800 Highway Dr., Hazen, ND 58545  
7:30 a.m. - 4:00 p.m. CST Monday-Friday

Payments may be deposited in the deposit box by Roughrider Electric's main office entrance or in the drop boxes located at Krause's Super Valu in Hazen or Bronson's Super Valu in Beulah.

### DICKINSON OFFICE

701-483-5111 or 800-627-8470  
P.O. Box 1038, 2156 4th Ave. E.  
Dickinson, ND 58602  
7 a.m. - 4 p.m. MST Monday-Friday

Payments may be deposited in the deposit box west of Roughrider Electric's main office entrance or in the drop boxes located at Dickinson City Hall, or the west and south locations of Family Fare supermarkets.

### OFFICERS AND DIRECTORS

Roger Kudrna, President; Dickinson.....	483-8377
Darell Herman, Vice President; Beulah.....	873-4371
Troy Sailer, Secretary; Golden Valley.....	948-2427
Bruce Darcy, Treasurer; Golden Valley.....	983-4222
William Retterath; Center.....	794-8729
Arnold Kainz; Dickinson.....	483-8207
Dan Price; Henler.....	794-3779
Greg Steckler; Dunn Center.....	548-8122
Callen Schoch; New England.....	290-3836

### MANAGEMENT

Don Franklund.....	Co-GM/CEO
Travis Kupper.....	Co-GM/CEO





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